

CITY OF WISCONSIN RAPIDS

REQUEST FOR PROPOSALS

CLASSIFICATION AND COMPENSATION STUDY



City of Wisconsin Rapids
444 West Grand Ave
Wisconsin Rapids, WI 54495
715-421-8245

General Information

The City of Wisconsin Rapids is soliciting proposals for professional services for the completion of a Classification and Compensation Study. The study is to include a review of current city job descriptions and classifications, establishment of a job evaluation system, and a review of internal equity and market competitiveness of its full-time and part-time positions.

Introduction

Qualified firms are invited to submit proposals for the completion of the Classification and Compensation Study based on the information contained in this Request for Proposal (RFP).

General Conditions and Stipulations

- The City reserves the right to accept or reject any or all proposals and to waive formalities and select the consultant that best meets the needs of the City. The City's objective is to select a consultant who will provide the best possible service at the best possible cost while meeting the RFP specifications. The City is not obligated to award the contract based on cost alone.
- During the evaluation process, the City reserves the right to request additional information or clarification on information submitted. Revisions to original proposals, if requested by the City, may be negotiated following the proposal deadline and prior to being submitted to the City Council for approval.
- All proposals must comply with Federal and State laws and regulations pertaining to compensation standards, including, but not limited to, pay equity, FLSA and ADA.

Background

City Description

The City of Wisconsin Rapids is an established community in the Central Wisconsin area with a population of approximately 18,000. The City is a statutory city with a Mayor/Council form of government. The City is governed by a City Council composed of a Mayor and eight Council members. City departments include Clerk, Finance, Public Works (Wastewater, Streets, Engineering, Parks and Recreation), Information Technology, Attorney, Human Resources, Mayor, Police Department, Fire Department, Assessor, and Community Development.

Employee Demographics

The City of Wisconsin Rapids has an authorized strength of 181 full-time employees and 40 part-time employees. Of these, 59 employees are organized in the following unions:

- Wisconsin Rapids Firefighters Local 425-I.A.F.F. which represents 29 firefighters.
- Wisconsin Rapids Professional Police Association, which represents 30 police officers.

This proposal would include review of approximately 50-60 non-bargained positions within the city.

Existing Classification and Compensation System

The current system is based on the State job match system. The system has evolved, with incremental

changes being made from time to time. The City has been found compliant with pay equity requirements in the past. The City's next report is due in January 2021.

Non-union exempt and non-exempt positions are paid on a Grade/ Step program with 12 steps. The I.A.F.F. and WRPPA are both paid on a step program.

Project Scope

City Goals

The goal of the City is to update its classification and compensation system and policies using accepted practices and in accordance with applicable federal and state laws. Key outcomes are:

- To enable the City to maintain a competitive position with other comparable cities in the attraction and retention of qualified employees.
- To develop and maintain a Classification and Compensation Plan that is consistent with the city's compensation philosophy and appropriate and commensurate with the breadth and depth of services being offered to and provided for in the community.
- To develop and maintain a Classification and Compensation Plan that is easy to communicate to stakeholders and is understandable and flexible.
- To achieve and maintain compliance with the Wisconsin Local Government Pay Equity Act and all applicable State and Federal laws and regulations that affect the plan.

Scope of Work

The successful consultant will provide professional services to evaluate and analyze the City's needs and design, develop and implement a position classification and compensation process and plan that includes the following:

- Audit existing job descriptions; revising job descriptions as needed to align job descriptions with employee job duties. Recommend a standardized job description template; ensuring consistency in formatting and content across all job descriptions. Review exempt/nonexempt designations under the Fair Labor Standards Act guidelines based on updated job descriptions.
- Make recommendations on an appropriate structure to consolidate positions within the Public Works Department where appropriate within City's current structure, and in coordination with the Director of Public Works.
- Conduct a wage/labor market survey and complete an analysis of the city's pay structure, to external competitiveness. Work with the HR Manager to establish a list of comparable cities to gather market data from those organizations.
- Recommend a structure and pay grade adjustments, as needed. Review and (re)assign all positions to appropriate pay grade. Test system to verify ranking structure and ensure compliance and equity.
- Produce Classification and Compensation Plan document including an overall plan, forms and procedures that are clear and understandable. Provide implementation, support, and potential training on the system.
- Provide recommendations for the ongoing internal administration and maintenance of the proposed Plan. Maintenance should include annual activities such as market survey.
- Present findings and recommendations, including written and oral reports, at various meetings, including employee groups, and City Council.

Proposal Format

Proposals submitted in response to this RFP should contain the following information:

- A. *Cover Letter*. Introduce your firm and confirm your interest in performing the study.
- B. *Firm Background*. Include a description of your organization and a general overview of the firm's services and the firm's experience in completing classification and compensation studies. Identify and describe the experience, qualifications and credentials of the project team or individual(s) proposed to do the work, specifically detailing experience with government entities.
- C. *Proposed Work Plan*. Outline the steps and tasks to be performed, and the relative scheduling of those tasks. The work plan should detail key events, methods, and estimated hours and the timeline for completion. Identify your approach to creating union and non-union employee involvement in the process.
- D. *References*. Provide at least three client references of similar sized public sector clients with which the firm has worked within the past five years. Provide a contact person, telephone number, email address and mailing address, as well as a brief description of the services provided.
- E. *Cost Proposal*. Provide a not to exceed cost breakdown of your firm's rates, fees, and charges for services, by phase and for the total project. Provide a proposed payment schedule. Proposals shall identify costs for all aspects including potential areas in which the city can provide assistance that will result in cost savings to the City. Please provide an hourly rate for post-contract services. Detail all optional services proposed and their associated costs.
- F. *Insurance*. Please provide proof of professional liability (E&O) insurance. The consultant is required to maintain insurance protecting it from all claims the bidder may become legally obligated to pay resulting from any actual or alleged negligent act, error or omission related to the consultant's professional services required under the contract. Consultant is required to carry the following limits: \$1,000,000 per claim or event; \$2,000,000 annual aggregate.

Evaluation Criteria

Proposals will be evaluated per the following criteria:

- Company and key personnel qualifications
- Project plan, study, proposed system and implementation
- Project approach
- Timeline
- Cost

Other

Questions regarding this RFP shall be directed to:

Ryan Hartman
Human Resources Manager
City of Wisconsin Rapids
444 W Grand Ave
Wisconsin Rapids, WI 54495
p: 715.421.8245
rhartman@wirapids.org

The City reserves the right to reject any and all proposals for any or no reason and furthermore reserve the right to accept any proposal deemed to be in the best interest of the City.

The City shall not be liable for any expenses incurred by the proposer, including but not limited to, expenses associated with the preparation of the proposal, attendance at an oral presentation, onsite visit(s) or demonstrations, or preparation of a compensation schedule or final contract negotiations.

Prior to any work being performed, the successful proposer shall provide a certificate of insurance, including but not limited to general liability, automobile liability and workers' compensation coverage. Policy coverage limits for the general liability and automobile liability shall be in amounts equal to the city's potential liability.

The proposer must disclose any actual, apparent, direct, indirect or potential conflicts of interest that may exist with respect to the City, City elected officials, or City employees, or other persons relative to the services to be provided.

Two copies of the proposal are to be submitted by 4:30 p.m. on Friday, February 26th, 2021 to Ryan Hartman at the above address. Proposals must be received by that time. Proposals may be submitted electronically, via U.S. Mail, or via personal or commercial delivery.

The City reserves the right to extend proposal deadlines.

Finalists may be required to make a presentation to the Human Resources Committee and/or City Council for evaluation.

All submissions shall become the property of the City. Submissions are considered public records and may need to be disclosed pursuant to public records laws.

